UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported) May 8, 2019

Matrix Service Company

(Exact Name of Registrant as Specified in Its Charter)

DELAWARE (State or Other Jurisdiction of Incorporation)

following provisions (see General Instruction A.2. below):

Common Stock, par value \$0.01 per share

001-15461 (Commission File Number) 73-1352174 (IRS Employer Identification No.)

5100 E Skelly Dr., Suite 500, Tulsa, OK (Address of Principal Executive Offices)

74135 (Zip Code)

NASDAQ Global Select Market

918-838-8822

(Registrant's Telephone Number, Including Area Code)

NOT APPLICABLE

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the

	<u>Title of each class</u> <u>Trading Symbol(s)</u> <u>Name of each exchange on which registered</u>											
	Securities registered pursuant to Section 12(b) of the Act:											
If an emerging growth company, indicate by check mark if the registrant has elected to not use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.												
Emerging	Emerging growth company □											
	by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or -2 of the Securities Act of 1934 (17 CFR §240.12b-2).											
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))											
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))											
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)											
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)											

MTRX

Item 2.02 Results of Operations and Financial Condition.

On May 8, 2019, Matrix Service Company (the "Company") issued a press release announcing financial results for the third fiscal quarter ended March 31, 2019. The full text of the press release is attached as Exhibit 99 to this Current Report on Form 8-K.

The information in this Item 2.02 and Exhibit 99 attached hereto is being furnished pursuant to Item 2.02 and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

The following exhibit is furnished herewith:

Exhibit No. Description

99 Press Release dated May 8, 2019, announcing financial results for the third fiscal quarter ended March 31, 2019.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Matrix Service Company

Dated: May 8, 2019 By: /s/ Kevin S. Cavanah

Kevin S. Cavanah

Vice President and Chief Financial Officer



MATRIX SERVICE COMPANY REPORTS THIRD QUARTER RESULTS

TULSA, OK – May 8, 2019 – Matrix Service Company (Nasdaq: MTRX), a leading contractor to the energy and industrial markets across North America, today reported financial results for its third quarter ended March 31, 2019.

Key highlights:

- Revenue increased 46.1% to \$358.9 million compared to \$245.6 million in the third quarter of the prior fiscal year
- Fully diluted earnings per share of \$0.33 in the third quarter
- Backlog increased 25.4% to \$1.146 billion compared to \$914.2 million at the same period a year ago; book-to-bill of 1.3 for the quarter on \$458.9 million of project awards
- Liquidity of \$180.0 million, up 34.6% compared to \$133.7 million for the same period a year ago
- Company narrows revenue guidance to between \$1.375 and \$1.425 billion and earnings per fully diluted share to between \$0.90 to \$1.10

"We are pleased with our third quarter results, which, as previously forecasted, reflect continued improvement in revenue, gross margins, and earnings per share. This was led by strong performance in Storage Solutions and Oil Gas & Chemical, which was reinforced by increased scope on refinery turnaround projects and engineering work on a number of gas processing facilities," said John R. Hewitt, President and Chief Executive Officer.

"As previously indicated, achieving full year guidance was dependent upon producing strong results in the back half of the fiscal year. With the performance produced this quarter, and our fourth quarter expectations, we are confident in narrowing our revenue guidance to between \$1.375 and \$1.425 billion and our earnings guidance to between \$0.90 and \$1.10 per fully diluted share."

Third Quarter Fiscal 2019 Results

Consolidated revenue was \$358.9 million for the three months ended March 31, 2019, compared to \$245.6 million in the same period of the prior fiscal year. Storage Solutions segment revenue increased \$57.5 million primarily as a result of increased tank and terminal construction work, and higher levels of repair and maintenance spending. Industrial segment revenue increased \$39.3 million due to higher volumes of iron and steel work. Oil Gas & Chemical segment revenue increased \$14.2 million due to higher volumes of turnaround and maintenance work. Electrical Infrastructure segment revenue increased \$2.3 million due to an increase in power generation package work, largely offset by reductions in power delivery and our strategic shift away from larger power generation EPC work.

Consolidated gross profit was \$36.9 million in the three months ended March 31, 2019 compared to \$14.9 million in the three months ended March 31, 2018. The gross margin was 10.3% in the three months ended March 31, 2019 compared to 6.1% in the same period in the prior fiscal year. Fiscal 2019 gross margin was positively impacted by higher revenues, which led to improved recovery of construction overhead costs, and improved project execution.

Consolidated SG&A expenses were \$24.1 million in the three months ended March 31, 2019 compared to \$20.8 million in the same period a year earlier. The increase was primarily due to improved operating results, which led to higher incentive compensation expense, and higher stock compensation cost.

Our effective tax rate for the three months ended March 31, 2019 was 30.5% which was higher than our expected fiscal 2019 effective tax rate of approximately 27.0%. The effective tax rate in fiscal 2019 was negatively impacted by a valuation allowance of \$0.6 million placed on foreign tax credits which we do not believe will be utilized prior to their expiration.

The Company earned net income of \$8.9 million, or \$0.33 per fully diluted share, in the third quarter of fiscal 2019 compared to a net loss of \$5.2 million, or \$0.19 per fully diluted share, in the third quarter of fiscal 2018.

Nine Month Fiscal 2019 Results

Consolidated revenue was \$1.018 billion for the nine months ended March 31, 2019, compared to \$798.5 million in the same period of the prior fiscal year. Storage Solutions revenue increased \$154.5 million primarily as a result of increased tank and terminal construction work, and higher levels of repair and maintenance spending. Industrial segment revenue increased \$102.7 million due to higher volumes of iron and steel spending and increased thermal vacuum chamber work. Oil Gas & Chemical segment revenue increased \$1.9 million due to higher volumes of turnaround and maintenance work, largely offset by a decrease in capital work. Electrical Infrastructure segment revenue decreased \$39.7 million primarily due to the strategic shift away from larger EPC power generation work to smaller packages, as well as a lower volume of power delivery projects.

Consolidated gross profit was \$88.2 million in the nine months ended March 31, 2019 compared to \$70.5 million in the nine months ended March 31, 2018. The gross margin was 8.7% in the nine months ended March 31, 2019 compared to 8.8% in the same period in the prior fiscal year. For the first and second quarters of fiscal 2019, the gross margin was negatively impacted by the wind down of lower margin work awarded in a highly competitive environment and lower than previously forecasted margins on a limited number of those projects.

Consolidated SG&A expenses were \$67.7 million in the nine months ended March 31, 2019 compared to \$63.9 million in the same period a year earlier. The increase was primarily due to improved operating results, which led to higher incentive compensation expense, and higher stock compensation cost. These increases were partially offset by lower amortization expense on intangible assets that fully amortized in fiscal 2018.

The Company earned net income of \$15.2 million, or \$0.55 per fully diluted share, during the nine months ended March 31, 2019 compared to net income of \$3.2 million, or \$0.12 per fully diluted share in the prior year.

Backlog

Backlog at March 31, 2019 was \$1.146 billion compared to \$1.046 billion at December 31, 2018. The quarterly book-to-bill ratio was 1.3 on project awards of \$458.9 million. The year-to-date book-to-bill ratio was 0.9 on project awards of \$945.8 million.

Financial Position

The Company had borrowings of \$2.2 million outstanding and a cash balance of \$49.7 million at March 31, 2019. The cash balance combined with availability under the credit facility provides the Company with liquidity of \$180.0 million at March 31, 2019, an increase of \$42.7 million since December 31, 2018. The Company expects continued liquidity improvement as we work through fourth quarter of fiscal 2019.

Earnings Guidance

The Company is narrowing fiscal 2019 revenue guidance to between \$1.375 billion and \$1.425 billion and earnings per fully diluted share to between \$0.90 and \$1.10.

Conference Call / Webcast Details

In conjunction with the earnings release, Matrix Service Company will host a conference call / webcast with John R. Hewitt, President and CEO, and Kevin S. Cavanah, Vice President and CFO. The call will take place at 10:30 a.m. (Eastern) / 9:30 a.m. (Central) on Thursday, May 9, 2019 and will be simultaneously broadcast live over the Internet which can be accessed at the Company's website at matrixservicecompany.com on the Investors' page under Conference Calls/Events. Please allow extra time prior to the call to visit the site and download the streaming media software required to listen to the Internet broadcast. The conference call will be recorded and will be available for replay within one hour of completion of the live call and can be accessed following the same link as the live call.

About Matrix Service Company

Founded in 1984, Matrix Service Company is parent to a family of companies that include Matrix Service Inc., Matrix NAC, Matrix PDM Engineering and Matrix Applied Technologies. Our subsidiaries design, build and maintain infrastructure critical to North America's energy and industrial markets. Matrix Service Company is headquartered in Tulsa, Oklahoma with subsidiary offices located throughout the United States and Canada, as well as Sydney, Australia and Seoul, South Korea.

The Company reports its financial results based on four key operating segments: Electrical Infrastructure, Storage Solutions, Oil Gas & Chemical and Industrial. To learn more about Matrix Service Company, visit <u>matrixservicecompany.com</u>.

This release contains forward-looking statements that are made in reliance upon the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements are generally accompanied by words such as "anticipate," "continues," "expect," "forecast," "outlook," "believe," "estimate," "should" and "will" and words of similar effect that convey future meaning, concerning the Company's operations, economic performance and management's best judgment as to what may occur in the future. Future events involve risks and uncertainties that may cause actual results to differ materially from those we currently anticipate. The actual results for the current and future periods and other corporate developments will depend upon a number of economic, competitive and other influences, including those factors discussed in the "Risk Factors" and "Forward Looking Statements" sections and elsewhere in the Company's reports and filings made from time to time with the Securities and Exchange Commission. Many of these risks and uncertainties are beyond the control of the Company, and any one of which, or a combination of which, could materially and adversely affect the results of the Company's operations and its financial condition. We undertake no obligation to update information contained in this release, except as required by law.

For more information, please contact:

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Kellie Smythe
Senior Director, Investor Relations
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Matrix Service Company Condensed Consolidated Statements of Income (unaudited)

(In thousands, except per share data)

		Three Mo	Ended	Nine Months Ended				
		March 31, 2019		March 31, 2018		March 31, 2019		March 31, 2018
Revenues	\$	358,887	\$	245,645	\$	1,017,966	\$	798,466
Cost of revenues		321,981		230,754		929,753		727,981
Gross profit		36,906		14,891		88,213		70,485
Selling, general and administrative expenses		24,112		20,753		67,672		63,852
Operating income (loss)		12,794		(5,862)		20,541		6,633
Other income (expense):								
Interest expense		(301)		(643)		(954)		(2,080)
Interest income		307		130		863		234
Other		58		370		582		384
Income (loss) before income tax expense		12,858		(6,005)		21,032		5,171
Provision (benefit) for federal, state and foreign income taxes		3,925		(852)		5,862		1,968
Net income (loss)	\$	8,933	\$	(5,153)	\$	15,170	\$	3,203
Basic earnings (loss) per common share	\$	0.33	\$	(0.19)	\$	0.56	\$	0.12
Diluted earnings (loss) per common share	\$	0.33	\$	(0.19)	\$	0.55	\$	0.12
Weighted average common shares outstanding:								
Basic		26,788		26,817		26,918		26,747
Diluted		27,417		26,817		27,587		27,054

Matrix Service Company Condensed Consolidated Balance Sheets (unaudited) (In thousands)

	1	March 31, 2019	 June 30, 2018
Assets			
Current assets:			
Cash and cash equivalents	\$	49,676	\$ 64,057
Accounts receivable, less allowances (March 31, 2019—\$938 and June 30, 2018—\$6,327)		274,904	203,388
Costs and estimated earnings in excess of billings on uncompleted contracts		75,353	76,632
Inventories		8,637	5,152
Income taxes receivable		489	3,359
Other current assets		6,171	4,458
Total current assets		415,230	357,046
Property, plant and equipment at cost:			
Land and buildings		41,091	40,424
Construction equipment		90,759	89,036
Transportation equipment		49,719	48,339
Office equipment and software		43,036	41,236
Construction in progress		5,860	1,353
Total property, plant and equipment - at cost		230,465	220,388
Accumulated depreciation		(154,653)	(147,743)
Property, plant and equipment - net		75,812	72,645
Goodwill		93,316	96,162
Other intangible assets		20,282	22,814
Deferred income taxes		6,169	4,848
Other assets		20,624	4,518
Total assets	\$	631,433	\$ 558,033

Matrix Service Company Condensed Consolidated Balance Sheets (continued) (unaudited) (In thousands, except share data)

	March 31, 2019		June 30, 2018
Liabilities and stockholders' equity			
Current liabilities:			
Accounts payable	\$ 110,502	\$	79,439
Billings on uncompleted contracts in excess of costs and estimated earnings	122,235		120,740
Accrued wages and benefits	41,823		24,375
Accrued insurance	9,459		9,080
Income taxes payable	907		7
Other accrued expenses	4,618		4,824
Total current liabilities	289,544		238,465
Deferred income taxes	3,391		429
Borrowings under senior secured revolving credit facility	2,172		_
Other liabilities	232		296
Total liabilities	295,339		239,190
Commitments and contingencies			
Stockholders' equity:			
Common stock—\$.01 par value; 60,000,000 shares authorized; 27,888,217 shares issued as of March 31, 2019 and June 30, 2018; 26,803,422 and 26,853,823 shares outstanding as of March 31, 2019 and June 30, 2018	279		279
Additional paid-in capital	134,836		132,198
Retained earnings	226,664		211,494
Accumulated other comprehensive loss	(7,863)		(7,411)
	 353,916		336,560
Less: Treasury stock, at cost — 1,084,795 shares as of March 31, 2019, and 1,034,394 shares as of June 30,			
2018	(17,822)		(17,717)
Total stockholders' equity	 336,094		318,843
Total liabilities and stockholders' equity	\$ 631,433	\$	558,033

Matrix Service Company Results of Operations (unaudited) (In thousands)

Construction Table of State of Stat			Three Mo	nths E	Nine Months Ended				
Electrical Infrastructure \$ 60,669 \$ 83,781 \$ 163,543 \$ 203,201 Oil Gas & Chemical 83,414 68,689 246,497 242,946 Storage Solutions 134,822 78,859 374,787 221,664 Industrial 81,283 41,976 237,225 134,507 Total gross revenues \$ 360,18 247,902 \$ 102,2052 \$ 802,318 Lectrical Infrastructure 8 870 299 2,175 \$ 544 Storage Solutions 431 1,958 1,911 3,307 Industrial - 4 1,958 1,911 3,307 Industrial - 2 - 2 1,1 3,307 Industrial - 2 - 2 1,1 3,387 Electrical Infrastructure \$ 60,669 \$ 58,78 \$ 163,543 \$ 203,201 Oil Gas & Chemical 8 2,544 68,390 244,322 242,402 Storage Solutions 13,439 76,901 237,225 134,506 Oir Gas & Chemical 8 1,233 <									
Oil Gas & Chemical 83,414 68,689 246,497 242,946 Storage Solutions 134,822 78,859 374,787 221,664 Industrial 81,283 41,976 237,225 134,507 Total gross revenues \$ 360,188 \$ 247,902 \$ 202,052 \$ 802,318 Less: Inter-segment revenues Oil Gas & Chemical \$ 870 \$ 299 \$ 2,175 \$ 544 Storage Solutions 431 1,958 1,911 3,307 Industrial — — — — — — — — — — — — — — — — — — —	Gross revenues								
Storage Solutions 134,822 78,859 374,787 221,664 Industrial 81,283 41,976 237,225 134,507 Total gross revenues \$ 360,188 \$ 247,902 \$ 1,022,052 \$ 802,318 Less: Inter-segment revenues \$ 870 \$ 299 \$ 2,175 \$ 544 Storage Solutions 431 1,958 1,911 3,307 Industrial \$ 130 \$ 2,257 \$ 4,086 \$ 3,852 Corrected Westernes \$ 130 \$ 2,257 \$ 4,086 \$ 3,852 Consolidated revenues \$ 13,01 \$ 2,257 \$ 4,086 \$ 3,852 Electrical Infrastructure \$ 60,69 \$ 58,378 \$ 163,543 \$ 20,202 Storage Solutions \$ 134,391 76,901 372,876 218,357 Industrial \$ 2,358 \$ 245,645 1,017,961 \$ 798,466 Cross profit \$ 1,075 \$ 1,315 \$ 1,555 \$ 1,556 Gli Gas & Chemical \$ 2,081 \$ 1,759 \$ 1,315 \$ 1,556 Glorage Solutions <td>Electrical Infrastructure</td> <td>\$</td> <td>60,669</td> <td>\$</td> <td>58,378</td> <td>\$ 163,543</td> <td>\$</td> <td>203,201</td>	Electrical Infrastructure	\$	60,669	\$	58,378	\$ 163,543	\$	203,201	
Industrial 81,283 41,976 237,225 134,507 Total gross revenues \$ 360,188 247,902 \$ 1,022,052 \$ 802,318 Less inter-segment revenues Oil Gas & Chemical \$ 870 \$ 299 \$ 1,75 \$ 340 Storage Solutions 431 1,958 1,911 3,307 Industrial — 7 — 7 — 1 Total inter-segment revenues \$ 1,301 \$ 2,257 \$ 4,066 \$ 3,852 Cossolidated revenues Electrical Infrastructure \$ 6,069 \$ 8,378 \$ 163,543 \$ 203,201 Oil Gas & Chemical \$ 2,544 \$ 6,089 244,322 242,402 Oil Gas & Chemical \$ 13,439 76,901 372,876 218,357 Industrial \$ 3,588 245,645 \$ 1,079,66 798,466 Total consolidated revenues \$ 35,887 \$ 1,079 \$ 13,155 1,55 Total consolidated revenues \$ 6,21 \$ 1,79 \$ 13,55 1,55 Biocas & Chemical \$ 1,03	Oil Gas & Chemical		83,414		68,689	246,497		242,946	
Total gross revenues \$ 360,188 \$ 247,902 \$ 1,022,052 \$ 802,318 Less: Inter-segment revenues USIGAS & Chemical \$ 870 \$ 299 \$ 2,175 \$ 544 Storage Solutions 431 1,958 1,911 3,307 Industrial — — — — — — — — — — — — — — — — — — —	Storage Solutions		134,822		78,859	374,787		221,664	
Less: Inter-segment revenues Oil Gas & Chemical \$ 870 \$ 299 \$ 2,175 \$ 544 Storage Solutions 431 1,958 1,911 3,307 Industrial — — — — — — — 1 Total inter-segment revenues \$ 1,301 \$ 2,257 \$ 4,066 \$ 8,852 Consolidated revenues Electrical Infrastructure \$ 60,669 \$ 58,378 \$ 163,543 \$ 203,201 Oil Gas & Chemical 82,544 68,390 244,322 242,402 Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 1,017,966 798,466 Cross profit Electrical Infrastructure \$ 6,210 1,1759 \$ 13,155 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004	Industrial		81,283		41,976	237,225		134,507	
Oil Gas & Chemical \$ 870 \$ 299 \$ 2,175 \$ 544 Storage Solutions 431 1,958 1,911 3,307 Industrial — — — — — — — 1 Total inter-segment revenues \$ 1,301 \$ 2,257 \$ 4,066 \$ 3,852 Consolidated revenues Electrical Infrastructure \$ 60,669 \$ 58,78 \$ 163,543 \$ 203,201 Oil Gas & Chemical 82,544 68,390 244,322 242,402 Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 1,017,966 \$ 798,466 Gross profit \$ 10,336 4,744 25,188 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 88,213 70,485 </td <td>Total gross revenues</td> <td>\$</td> <td>360,188</td> <td>\$</td> <td>247,902</td> <td>\$ 1,022,052</td> <td>\$</td> <td>802,318</td>	Total gross revenues	\$	360,188	\$	247,902	\$ 1,022,052	\$	802,318	
Storage Solutions 431 1,958 1,911 3,307 Industrial — — — — 1 Total inter-segment revenues \$ 1,301 \$ 2,257 \$ 4,066 \$ 3,852 Consolidated revenues S 60,669 \$ 58,378 \$ 163,543 \$ 203,201 Gil Gas & Chemical 82,544 68,390 244,322 242,402 Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 10,179,66 798,466 Cross profit \$ 5,358 1,759 13,155 15,567 701,668 701,706 1,759 13,155 15,567 701,668 701,668 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706 701,706	Less: Inter-segment revenues								
Industrial — — — — — 1 Total inter-segment revenues \$ 1,301 \$ 2,257 \$ 4,086 \$ 3,852 Consolidated revenues Electrical Infrastructure \$ 60,669 \$ 58,378 \$ 163,543 \$ 203,201 Oil Gas & Chemical 82,544 68,390 244,322 242,402 Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 \$ 1,017,966 798,466 Cross profit Electrical Infrastructure \$ 6,210 1,759 13,155 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 8,8213 70,485 Operating inco	Oil Gas & Chemical	\$	870	\$	299	\$ 2,175	\$	544	
Total inter-segment revenues \$ 1,301 \$ 2,257 \$ 4,086 \$ 3,852 Consolidated revenues \$ 60,669 \$ 58,378 \$ 163,543 \$ 203,201 Oil Gas & Chemical 82,544 68,390 244,322 242,402 Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 \$ 245,645 \$ 1,017,966 \$ 798,466 Gross profit Electrical Infrastructure \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 \$ 14,891 \$ 88,213 \$ 70,485 Operating income (loss) Electrical Infrastructure \$ 2,882 \$ (2,422) \$ 3,977 \$ 2,234 Oil Gas &	Storage Solutions		431		1,958	1,911		3,307	
Consolidated revenues Electrical Infrastructure \$ 60,669 \$ 58,378 \$ 163,543 \$ 203,201 Oil Gas & Chemical 82,544 68,390 244,322 242,402 Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 1,017,966 \$ 798,466 Cross profit Electrical Infrastructure \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 88,213 \$ 70,485 Operating income (loss) Electrical Infrastructure \$ 2,882 (2,422) 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 </td <td>Industrial</td> <td></td> <td>_</td> <td></td> <td>_</td> <td>_</td> <td></td> <td>1</td>	Industrial		_		_	_		1	
Electrical Infrastructure \$ 60,669 \$ 58,378 \$ 163,543 203,201 Oil Gas & Chemical 82,544 68,390 244,322 242,402 Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 1,017,966 798,466 Gross profit Electrical Infrastructure \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 8,8213 70,485 Operating income (loss) Electrical Infrastructure \$ 2,882 (2,422) 3,977 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 <td>Total inter-segment revenues</td> <td>\$</td> <td>1,301</td> <td>\$</td> <td>2,257</td> <td>\$ 4,086</td> <td>\$</td> <td>3,852</td>	Total inter-segment revenues	\$	1,301	\$	2,257	\$ 4,086	\$	3,852	
Oil Gas & Chemical 82,544 68,390 244,322 242,402 Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 1,017,966 798,466 Gross profit Electrical Infrastructure \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 8,8213 70,485 Operating income (loss) Electrical Infrastructure \$ 2,882 (2,422) 3,977 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 <td>Consolidated revenues</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Consolidated revenues								
Storage Solutions 134,391 76,901 372,876 218,357 Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 \$ 1,017,966 \$ 798,466 \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 \$ 88,213 \$ 70,485 \$ 36,906 14,891 \$ 88,213 \$ 70,485 \$ 2,882 \$ (2,422) \$ 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,4	Electrical Infrastructure	\$	60,669	\$	58,378	\$ 163,543	\$	203,201	
Industrial 81,283 41,976 237,225 134,506 Total consolidated revenues \$ 358,887 245,645 1,017,966 798,466 Gross profit Electrical Infrastructure \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 \$ 88,213 70,485 Operating income (loss) \$ 2,882 (2,422) 3,977 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Oil Gas & Chemical		82,544		68,390	244,322		242,402	
Total consolidated revenues \$ 358,887 \$ 245,645 \$ 1,017,966 \$ 798,466 Gross profit Electrical Infrastructure \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 \$ 88,213 70,485 Operating income (loss) 5 2,882 (2,422) 3,977 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Storage Solutions		134,391		76,901	372,876		218,357	
Gross profit Electrical Infrastructure \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 \$ 14,891 \$ 88,213 \$ 70,485 Operating income (loss) S 2,882 (2,422) \$ 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Industrial		81,283		41,976	237,225		134,506	
Electrical Infrastructure \$ 6,210 \$ 1,759 \$ 13,155 \$ 15,567 Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 \$ 88,213 70,485 Operating income (loss) \$ 2,882 (2,422) 3,977 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Total consolidated revenues	\$	358,887	\$	245,645	\$ 1,017,966	\$	798,466	
Oil Gas & Chemical 10,736 4,744 25,518 27,550 Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 \$ 88,213 70,485 Operating income (loss) Electrical Infrastructure \$ 2,882 \$ (2,422) \$ 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Gross profit								
Storage Solutions 14,575 4,166 35,275 17,004 Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 14,891 \$ 88,213 70,485 Operating income (loss) Electrical Infrastructure \$ 2,882 \$ (2,422) \$ 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Electrical Infrastructure	\$	6,210	\$	1,759	\$ 13,155	\$	15,567	
Industrial 5,385 4,222 14,265 10,364 Total gross profit \$ 36,906 \$ 14,891 \$ 88,213 \$ 70,485 Operating income (loss) Electrical Infrastructure \$ 2,882 \$ (2,422) \$ 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Oil Gas & Chemical		10,736		4,744	25,518		27,550	
Total gross profit \$ 36,906 \$ 14,891 \$ 88,213 \$ 70,485 Operating income (loss) Selectrical Infrastructure \$ 2,882 \$ (2,422) \$ 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Storage Solutions		14,575		4,166	35,275		17,004	
Operating income (loss) Electrical Infrastructure \$ 2,882 \$ (2,422) \$ 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Industrial		5,385		4,222	14,265		10,364	
Electrical Infrastructure \$ 2,882 \$ (2,422) \$ 3,977 \$ 2,234 Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Total gross profit	\$	36,906	\$	14,891	\$ 88,213	\$	70,485	
Oil Gas & Chemical 4,796 (648) 8,895 8,684 Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Operating income (loss)								
Storage Solutions 3,730 (4,025) 5,371 (6,709) Industrial 1,386 1,233 2,298 2,424	Electrical Infrastructure	\$	2,882	\$	(2,422)	\$ 3,977	\$	2,234	
Industrial 1,386 1,233 2,298 2,424	Oil Gas & Chemical		4,796		(648)	8,895		8,684	
	Storage Solutions		3,730		(4,025)	5,371		(6,709)	
Total operating income (loss) \$ 12,794 \$ (5,862) \$ 20,541 \$ 6,633	Industrial		1,386		1,233	2,298		2,424	
	Total operating income (loss)	\$	12,794	\$	(5,862)	\$ 20,541	\$	6,633	

Backlog

We define backlog as the total dollar amount of revenue that we expect to recognize as a result of performing work that has been awarded to us through a signed contract, notice to proceed or other type of assurance that we consider firm. The following arrangements are considered firm:

- fixed-price awards;
- minimum customer commitments on cost plus arrangements; and
- certain time and material arrangements in which the estimated value is firm or can be estimated with a reasonable amount of certainty in both timing and amounts.

For long-term maintenance contracts with no minimum commitments and other established customer agreements, we include only the amounts that we expect to recognize as revenue over the next 12 months. For arrangements in which we have received a limited notice to proceed, we include the entire scope of work in our backlog if the notice is significant relative to the overall project and if we conclude that the likelihood of the full project proceeding as high. For all other arrangements, we calculate backlog as the estimated contract amount less revenues recognized as of the reporting date.

The following table provides a summary of changes in our backlog for the three months ended March 31, 2019:

		Electrical Infrastructure		Oil Gas & Chemical		Storage Solutions		Industrial		Total
					(1	In thousands)				
Backlog as of December 31, 2018	\$	102,738	\$	177,861	\$	545,204	\$	220,593	\$	1,046,396
Project awards		59,151		72,434		242,004		85,342		458,931
Revenue recognized		(60,669)		(82,544)		(134,391)		(81,283)		(358,887)
Backlog as of March 31, 2019	\$	101,220	\$	167,751	\$	652,817	\$	224,652	\$	1,146,440
Book-to-bill ratio ⁽¹⁾	-	1.0		0.9		1.8		1.0		1.3

⁽¹⁾ Calculated by dividing project awards by revenue recognized during the period.

The following table provides a summary of changes in our backlog for the nine months ended March 31, 2019:

	Electrical frastructure	Oil Gas & Chemical		Storage Solutions	Industrial	Total
			(Iı	n thousands)		
Backlog as of June 30, 2018	\$ 113,957	\$ 227,452	\$	613,360	\$ 263,827	1,218,596
Project awards	150,806	184,621		412,333	198,050	945,810
Revenue recognized	(163,543)	(244,322)		(372,876)	(237,225)	(1,017,966)
Backlog as of March 31, 2019	\$ 101,220	\$ 167,751	\$	652,817	\$ 224,652	\$ 1,146,440
Book-to-bill ratio ⁽¹⁾	0.9	0.8		1.1	0.8	0.9

⁽¹⁾ Calculated by dividing project awards by revenue recognized during the period.