

An aerial photograph of a large, dark-colored industrial dome under construction. Several workers in high-visibility vests and hard hats are visible on the dome's surface. An American flag and other flags are flying from the top. A crane is positioned on the right side of the dome. The background shows a dense forest and a body of water. A semi-transparent white and green graphic overlay is present in the foreground.

Fiscal 2018

First Quarter Ended September 30, 2017



**MATRIX SERVICE
COMPANY**

Move to a higher standard™

Safe harbor

This presentation contains certain forward-looking statements concerning Matrix Service Company's operations, economic performance and management's best judgment as to what may occur in the future. The actual results for the current and future periods and other corporate developments will depend upon a number of economic, competitive and other influences, many of which are beyond the control of the Company, and any one of which, or a combination of which, could materially affect the results of the Company's operations. Such forward-looking statements are subject to a number of risks and uncertainties as identified in the Company's most recent Annual Report on Form 10-K and in subsequent filings made by the Company with the SEC. To the extent the Company utilizes non-GAAP measures, reconciliations will be provided in various press releases and on the Company's website.



Safety moment

2017 Board of Directors Safety Excellence Award



2017 CEO Safety Excellence Award



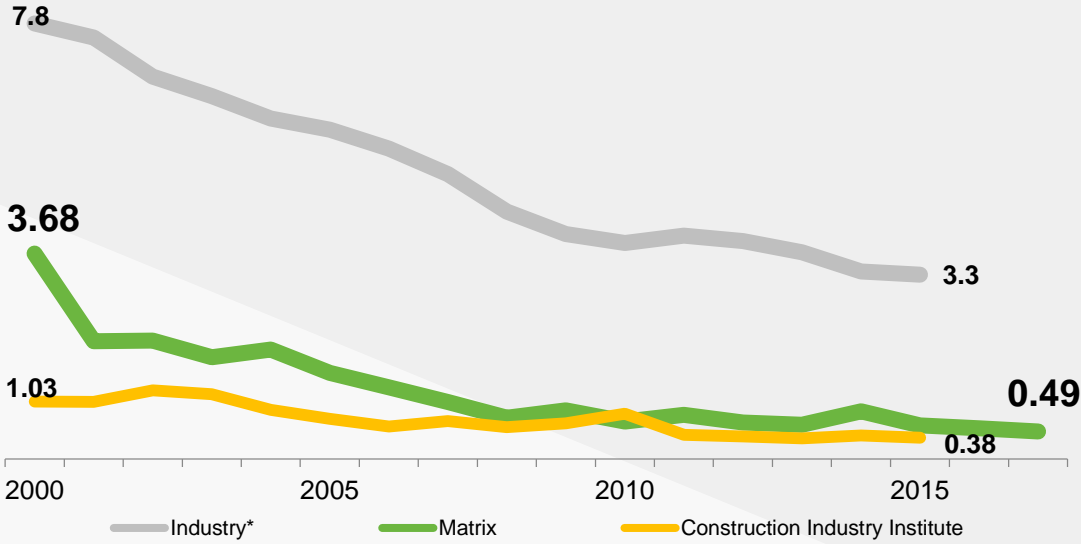
Record FY 2017 safety performance

EAZI
ELIMINATING ACCIDENTS
ZERO INCIDENTS



FY 2017 Total Recordable Incident Rate (TRIR)
– Record Safety Performance

0.49



*2016 CII and OSHA (NAICS 236-238 (SIC 15-17) data not yet available.

Safety excellence – Hurricane Irma



Welcome and introductory remarks

Fiscal 2018

FIRST QUARTER RESULTS

Fiscal 2018 | First quarter results *(\$ in Millions, except EPS)*

	1Q18		1Q17	
Revenue	\$	270	\$	342
Gross Margin	\$	28.9	\$	32.3
Gross Margin Percentage		10.7%		9.4%
SG&A	\$	21.6	\$	18.0
Pre-tax Income	\$	6.9	\$	14.1
Tax Provision	\$	3.1	\$	4.7
Net Income	\$	3.8	\$	9.3
EPS	\$	0.14	\$	0.35

Fiscal 2018 | First quarter results *(\$ in Millions, except EPS)*

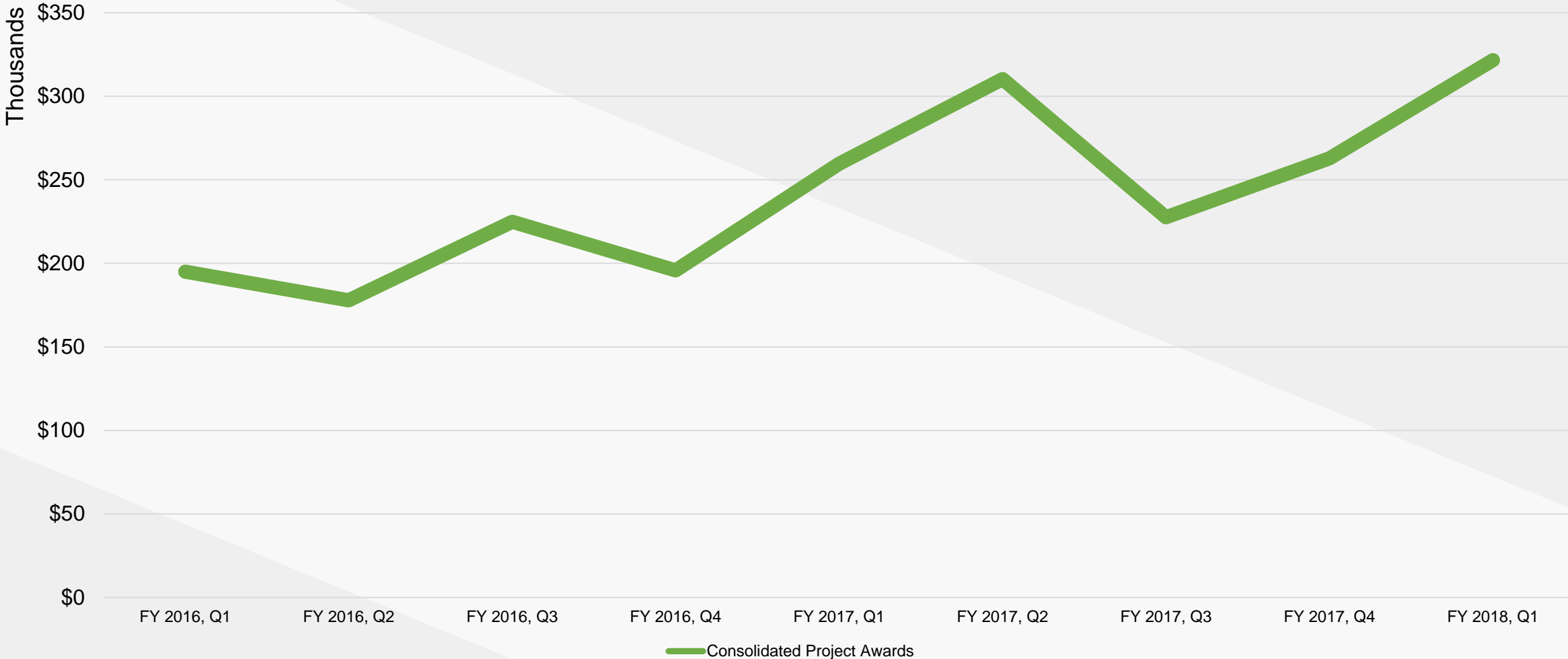
	1Q17		1Q16	
Revenue	\$	270	\$	342
Electrical		80		88
Oil Gas & Chemical		86		33
Storage Solutions		71		199
Industrial		33		22
Gross Profit	\$	28.9	\$	32.3
Gross Margin		10.7%		9.4%
SG&A	\$	21.6	\$	18.0
Net Income	\$	3.8	\$	9.3
EPS	\$	0.14	\$	0.35

Segment results *(\$ in Millions)*

1Q18	Electrical Infrastructure	Oil Gas & Chemical	Storage Solutions	Industrial	TOTAL
Revenue	\$ 80.0	\$ 85.7	\$ 71.0	\$ 33.2	\$ 269.9
Gross Profit	8.3	11.1	7.5	2.0	28.1
Gross Margin	10.3%	12.9%	10.6%	6.1%	10.7%

1Q17	Electrical Infrastructure	Oil Gas & Chemical	Storage Solutions	Industrial	TOTAL
Revenue	\$ 88.0	\$ 32.6	\$ 199.5	\$ 21.7	\$ 341.8
Gross Profit	5.3	-	26.4	0.6	32.3
Gross Margin	6.0%	-	13.3%	2.6%	9.4%

Consolidated project awards



Fiscal 2018

FIRST QUARTER | CLOSING REMARKS



Q & A