UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

August 14, 2007

Date of report (Date of earliest event reported)

Matrix Service Company

(Exact Name of Registrant as Specified in Its Charter)

DELAWARE

(State or Other Jurisdiction of Incorporation)

001-15461 (Commission File Number) 73-1352174 (IRS Employer Identification No.)

10701 E. UTE. STREET, TULSA, OK (Address of Principal Executive Offices)

74116 (Zip Code)

918-838-8822 (Registrant's Telephone Number, Including Area Code)

NOT APPLICABLE

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

| Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) |
|--|
| Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) |
| Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) |
| Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) |
| |

Item 2.02 Results of Operations and Financial Condition.

On August 14, 2007, Matrix Service Company (the "Company") issued a press release announcing its financial results for the fourth quarter and fiscal year ended May 31, 2007. The full text of the press release is attached as Exhibit 99 to this Current Report on Form 8-K.

The information in this Item 2.02 and Exhibit 99 attached hereto is being furnished pursuant to Item 2.02 and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

The following exhibit is filed or furnished herewith:

Exhibit No. Description

99 Press Release dated August 14, 2007, announcing financial results for the fourth quarter and fiscal year ended May 31, 2007.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: August 14, 2007

Matrix Service Company

By: /s/ George L. Austin

George L. Austin

Chief Financial Officer and Principal Accounting Officer

EXHIBIT INDEX

Exhibit No. Description

Press Release dated August 14, 2007, announcing financial results for the fourth quarter and fiscal year ended May 31, 2007.

99



FOR IMMEDIATE RELEASE

MATRIX SERVICE REPORTS ALL-TIME RECORD OPERATING INCOME IN FISCAL YEAR ENDED MAY 31, 2007

Fiscal Year 2007 Highlights:

- Operating income was an all-time record of \$33.1 million compared with the previous record operating income of \$17.7 million in fiscal 2006;
- Revenues climbed to \$639.8 million versus \$493.9 million for the same period in fiscal 2006;
- Backlog rose to \$356.4 million compared to \$248.4 million a year earlier;
- Gross margins increased to 10.3% from 9.5% a year earlier; and
- Fully diluted EPS was \$0.74 per share versus \$0.35 per share a year earlier.

Fourth Quarter 2007 Highlights:

- Revenues were \$177.9 million versus \$138.6 million in the same quarter a year earlier;
- Gross margins for the Repair and Maintenance Services segment grew to 14.4% from 10.6% a year earlier;
- Net income was \$1.9 million compared to \$3.3 million in the fourth quarter a year ago; and
- Fully diluted EPS was \$0.08 per share versus \$0.14 per share in the same quarter a year ago.

TULSA, OK – August 14, 2007 – Matrix Service Co. (Nasdaq: MTRX), a leading industrial services company, today reported its financial results for the fourth quarter and fiscal year, ended May 31, 2007.

Fourth Quarter of Fiscal 2007 Results

Total revenues for the quarter were \$177.9 million compared to \$138.6 million reported in the fourth quarter of fiscal 2006.

Net income for the fourth quarter of fiscal 2007 was \$1.9 million, or \$0.08 per fully diluted share, which included a \$10.9 million pre-tax charge (\$0.24 per fully diluted share) for cost overruns on a liquified natural gas (LNG) construction project in the Gulf Coast region. These results also included pre-tax charges of \$0.5 million, or \$0.01 per fully diluted share, resulting from the adoption of the fair value recognition provisions in SFAS No. 123(R) – Accounting for Share-Based Payment. Net income for the fourth quarter of fiscal 2006 was \$3.3 million, or \$0.14 per fully diluted share. EBITDA⁽¹⁾ for the fourth quarter of fiscal 2007 was \$5.5 million compared to \$6.7 million for the same period last year. Gross margins on a consolidated basis for the current quarter were 6.6% compared to 8.9% reported in the same quarter a year ago. Absent the \$10.9 million charge, margins would have been 12.0% in the current quarter⁽²⁾.

- (1) The Company uses EBITDA (earnings before net interest, income taxes, depreciation and amortization) as part of its overall assessment of financial performance by comparing EBITDA between accounting periods. Matrix believes that EBITDA is used by the financial community as a method of measuring the Company's performance and of evaluating the market value of companies considered to be in similar businesses. EBITDA should not be considered as an alternative to net income or cash provided by operating activities, as defined by accounting principles generally accepted in the United States ("GAAP"). A reconciliation of EBITDA to net income is included at the end of this release.
- (2) Gross margins before special item (and the related amounts per share), a non-GAAP financial measure, exclude a \$10.9 million pre-tax charge for the fourth quarter of fiscal 2007 and exclude an \$11.3 million pre-tax charge for fiscal 2007 that management believes affect the comparison of results for the periods presented. Management also believes that results excluding this item are more comparable to estimates provided by securities analysts and therefore are useful in evaluating operational trends for Matrix Service and its performance relative to its competitors. A reconciliation of gross margins before special item to gross margins is included at the end of this press release.

Michael J. Bradley, president and chief executive officer of Matrix Service Company, said, "Our ability to meet our cost projections on a LNG construction project in the Gulf Coast region has continued to be eroded by a difficult post-Katrina labor environment, unforeseen productivity challenges and complexity of design leading to material and equipment cost increases. In addition, weather has continued to affect this lump sum project resulting in a more compressed schedule. The loss recognized this quarter reflects our best forecast of costs required to achieve our customer's schedule on the remaining 42.5% of the work. We remain focused on performing the work in a safe and quality manner in alignment with our customer's targeted completion dates."

Construction Services revenues for fourth quarter 2007 were \$102.7 million compared to \$78.9 million in the same period a year earlier. This improvement was primarily due to Downstream Petroleum revenues increasing \$21.2 million, but improvements were also seen in Aboveground Storage Tank revenues of \$9.5 million and Electrical and Instrumentation revenues of \$5.9 million. These improvements were partially offset by a decline of \$12.8 million in Specialty revenues related primarily to the charge taken as a reduction in revenue on the LNG construction project discussed above. The growth in Downstream Petroleum revenues was primarily due to the performance of work for two additional refinery customers while the rise in Aboveground Storage Tank revenues was driven by the strength of the market and capital spending from our core customer base. Construction Services gross margins were 0.9% versus 7.6% in the fourth quarter of fiscal 2006. Absent the \$10.9 million charge, margins would have been 10.4% in the current quarter⁽²⁾.

During the quarter, Repair and Maintenance Services revenues increased by \$15.5 million, or 26.0%, to \$75.2 million from \$59.7 million in the same period in fiscal 2006. This improvement resulted primarily from increased Aboveground Storage Tank revenues of \$13.1 million and Electrical and Instrumentation revenues of \$3.0 million. Gross margins were 14.4% in the quarter compared to 10.6% in the fourth quarter a year ago.

Fiscal Year 2007 Results

For the fiscal year ended May 31, 2007, Matrix Service reported consolidated revenues of \$639.8 million, a 29.5% increase compared to \$493.9 million recorded in the fiscal year ended May 31, 2006.

Net income for fiscal year 2007 was \$19.2 million, or \$0.74 per fully diluted share, which includes an \$11.3 million pre-tax charge (\$0.25 per fully diluted share) for cost overruns on a LNG construction project in the Gulf Coast region. These results also included pre-tax charges of \$1.5 million, or \$0.03 per fully diluted share, resulting from the adoption of the fair value recognition provisions in SFAS 123(R) – Accounting for Share-Based Payment. These results significantly exceeded our prior fiscal year net income of \$7.7 million, or \$0.35 per fully diluted share. EBITDA⁽¹⁾ for fiscal year ended May 31, 2007, was \$39.9 million, compared to \$25.0 million for the fiscal year ended, May 31, 2006. Consolidated gross margins increased to 10.3% from 9.5% a year earlier. Absent the \$11.3 million charge, margins would have been 11.9% in the current year⁽²⁾.

Revenues for the Construction Services segment rose significantly from \$243.7 million in fiscal 2006 to \$366.2 million in fiscal 2007, which represents an increase of \$122.5 million, or 50.3%. This improvement was primarily due to Aboveground Storage Tank revenues increasing \$70.9 million, but improvements were also seen throughout the segment as Downstream Petroleum revenues grew \$25.1 million, Specialty revenues rose \$16.6 million and Electrical and Instrumentation revenues climbed \$9.9 million. The substantial growth in Aboveground Storage Tank revenues was driven by the strength of the market and capital spending from our core customer base. The growth in Downstream Petroleum revenues was primarily due to the performance of work for two additional refinery customers while the rise in Specialty revenues was primarily related to the LNG construction project discussed above. Construction Services' gross margins were 8.1% versus 8.4% in fiscal 2006. Absent the \$11.3 million charge, margins would have been 10.8% in the current year⁽²⁾.

Revenues from the Repair and Maintenance Services segment grew \$23.5 million, or 9.4%, from \$250.2 million in fiscal 2006 to \$273.7 million in fiscal 2007. This improvement resulted primarily from increases in Aboveground Storage Tank revenues of \$28.1 million and Electrical and Instrumentation revenues of \$14.2 million. Partially offsetting this growth was a reduction in Downstream Petroleum revenues of \$18.8 million as turnaround work that occurred in fiscal 2006 was not fully replaced in fiscal 2007. Gross margins were 13.3% in the year compared to 10.7% a year ago.

Mr. Bradley added, "Even with the charge discussed above, fiscal 2007 was a record year for revenues (which increased 29.5% over the prior year), net income, earnings per share and backlog which stood at \$356.4 million on May 31st. We continue our focus on expanding and growing our business while delivering high quality products and services safely to our customers. We are maintaining our fiscal 2008 guidance of \$700 to \$750 million in consolidated revenues, 11.5% to 12.5% in consolidated gross margins and 5.0% to 5.5% in SG&A, which we anticipate will generate a record operating income performance for the third consecutive year."

Conference Call

In conjunction with the press release, Matrix Service will host a conference call with Michael J. Bradley, president and CEO, and Les Austin, vice president and chief financial officer. The call will take place at 11:00 a.m. (EDT)/10:00 a.m. (CDT) today and will be simultaneously broadcast live over the Internet at www.vcall.com. Please allow extra time prior to the call to visit the site and download the streaming media software required to listen to the Internet broadcast. The online archive of the broadcast will be available within one hour of completion of the live call.

About Matrix Service Company

Matrix Service Company provides general industrial construction and repair and maintenance services principally to the petroleum, petrochemical, power, bulk storage terminal, pipeline and industrial gas industries.

The Company is headquartered in Tulsa, Oklahoma, with regional operating facilities located in Oklahoma, Texas, California, Michigan, Pennsylvania, Illinois, Washington, and Delaware in the U.S. and Canada.

This release contains forward-looking statements that are made in reliance upon the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements are generally accompanied by words such as "anticipate," "continues," "expect," "forecast," "outlook," "believe," "estimate," "should" and "will" and words of similar effect that convey future meaning, concerning the Company's operations, economic performance and management's best judgment as to what may occur in the future. Future events involve risks and uncertainties that may cause actual results to differ materially from those we currently anticipate. The actual results for the current and future periods and other corporate developments will depend upon a number of economic, competitive and other influences, including those identified in the "Risk Factors" and "Forward Looking Statements" sections and elsewhere in the Company's reports and filings made from time to time with the Securities and Exchange Commission. Many of these risks and uncertainties are beyond the control of the Company, any one of which, or a combination of which, could materially and adversely affect the results of the Company's operations and its financial condition. We undertake no obligation to update information contained in this release.

For more information, please contact:

Matrix Service Company

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Matrix Service Company

Consolidated Statements of Operations

(In thousands, except per share data)

| | | Three Months Ended | | | Twelve Months Ended | | |
|---|-----------|---------------------------------------|------------|----------|--------------------------|-------|------------------|
| | | May 31, 2007 May 31, 2006 (unaudited) | | | May 31, 2007 (unaudited) | | 31, 200 <u>6</u> |
| Revenues | \$ 177,92 | ` | \$ 138,578 | \$ 639,8 | | \$ 49 | 93,927 |
| Cost of revenues | 166,10 | 68 | 126,306 | 573,9 | 60 | | 46,848 |
| Gross profit | 11,7 | 53 | 12,272 | 65,8 | 86 | 4 | 17,079 |
| Selling, general and administrative expenses | 8,12 | 23 | 7,033 | 32,7 | 63 | 2 | 28,775 |
| Impairment and abandonment costs | _ | - | | _ | _ | | 70 |
| Restructuring | | <u>27</u> | (67) | | 73 | | 536 |
| Operating income | 3,60 | 03 | 5,306 | 33,0 | 50 | 1 | 17,698 |
| Other income (expense): | | | | | | | |
| Interest expense | (42 | 23) | (813) | (2,4 | 03) | | (7,765) |
| Interest income | | 2 | 33 | | 39 | | 88 |
| Other | | 50 | 1 | 3 | 28 | | 1,573 |
| Income before income taxes | 3,23 | 32 | 4,527 | 31,1 | 14 | - | 11,594 |
| Provision for federal, state and foreign income taxes | 1,29 | 93 | 1,188 | 11,9 | 43 | | 3,941 |
| Net income | \$ 1,93 | 39 | \$ 3,339 | \$ 19,1 | 71 | \$ | 7,653 |
| Basic earnings per common share | \$ 0.0 | 08 | \$ 0.16 | \$ 0. | 83 | \$ | 0.39 |
| Diluted earnings per common share | \$ 0.0 | 08 | \$ 0.14 | \$ 0. | 74 | \$ | 0.35 |
| Weighted average common shares outstanding: | | | | | | | |
| Basic | 24,60 |)9 | 20,858 | 23,0 | 56 | 1 | 19,652 |
| Diluted | 27,02 | 28 | 26,619 | 26,7 | 52 | 2 | 25,742 |

Matrix Service Company Consolidated Balance Sheets (In thousands)

| | As of M | Лау 31, |
|---|-----------|-----------|
| | 2007 | 2006 |
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 9,147 | \$ 8,585 |
| Accounts receivable, less allowances (2007 – \$260; 2006 – \$190) | 97,522 | 64,061 |
| Contract dispute receivables, net | 975 | 11,668 |
| Costs and estimated earnings in excess of billings on uncompleted contracts | 45,634 | 24,538 |
| Inventories | 4,891 | 4,738 |
| Income tax receivable | | 104 |
| Deferred income taxes | 3,283 | 2,831 |
| Prepaid expenses | 2,910 | 5,581 |
| Assets held for sale | 929 | 809 |
| Total current assets | 165,291 | 122,915 |
| Property, plant and equipment, at cost: | | |
| Land and buildings | 23,405 | 23,100 |
| Construction equipment | 39,958 | 31,081 |
| Transportation equipment | 14,380 | 10,921 |
| Furniture and fixtures | 10,116 | 8,658 |
| Construction in progress | 1,788 | 2,392 |
| | 89,647 | 76,152 |
| Accumulated depreciation | (43,654) | (38,712) |
| | 45,993 | 37,440 |
| Goodwill | 23,357 | 23,442 |
| Other assets | 8,268 | 4,479 |
| Total assets | \$242,909 | \$188,276 |

Matrix Service Company

Consolidated Balance Sheets (continued)

(In thousands, except share data)

| | As of May 31, | |
|--|---------------|-----------|
| | 2007 | 2006 |
| Liabilities and stockholders' equity | | |
| Current liabilities: | | |
| Accounts payable | \$ 52,144 | \$ 47,123 |
| Billings on uncompleted contracts in excess of costs and estimated earnings | 34,243 | 12,078 |
| Accrued insurance | 6,422 | 6,408 |
| Accrued wages and benefits | 15,442 | 10,470 |
| Income tax payable | 956 | _ |
| Current capital lease obligation | 753 | 406 |
| Current portion of acquisition payable | 2,712 | 1,808 |
| Other accrued expenses | 1,313 | 1,966 |
| Total current liabilities | 113,985 | 80,259 |
| Convertible notes | _ | 25,000 |
| Acquisition payable | _ | 2,578 |
| Long-term capital lease obligation | 836 | 538 |
| Deferred income taxes | 2,512 | 3,502 |
| Stockholders' equity: | | |
| Common stock—\$.01 par value; 60,000,000 shares authorized; 27,888,217 and 22,595,243 shares issued as of May 31, 2007 | | |
| and 2006 | 279 | 226 |
| Additional paid-in capital | 104,408 | 75,855 |
| Retained earnings | 23,422 | 4,316 |
| Accumulated other comprehensive income | 967 | 814 |
| | 129,076 | 81,211 |
| Less treasury stock, at cost – 1,297,466 and 1,731,386 shares as of May 31, 2007 and 2006 | (3,500) | (4,812) |
| Total stockholders' equity | 125,576 | 76,399 |
| Total liabilities and stockholders' equity | \$242,909 | \$188,276 |

4th Quarter and Fiscal Year Results of Operations

(In thousands) (unaudited)

| | Construction Services | Repair & Maintenance Services | Other | Combined Total |
|---|--------------------------|-------------------------------------|--------------|--------------------|
| Three Months Ended May 31, 2007 | | | | |
| Gross revenues Less: inter-segment revenues | \$ 105,813 3,086 | \$ 78,015 2,821 | \$ <u> </u> | \$183,828 5,907 |
| Consolidated revenues | 102,727 | 75,194 | | 177,921 |
| Gross profit | 923 | 10,830 | _ | 11,753 |
| Operating income (loss) | (3,554) | 7,184 | (27) | 3,603 |
| Income (loss) before income tax expense | (3,791) | 7,050 | (27) | 3,232 |
| Net income (loss) | (2,269) | 4,225 | (17) | 1,939 |
| Segment assets | 136,780 | 98,737 | 7,392 | 242,909 |
| Capital expenditures | 1,536 | 1,396 | 752 | 3,684 |
| Depreciation and amortization expense | 910 | 895 | _ | 1,805 |
| Three Months Ended May 31, 2006 | | | | |
| Gross revenues | \$ 82,553 | \$ 59,974 | \$ — | \$142,527 |
| Less: inter-segment revenues | 3,695 | 254 | | 3,949 |
| Consolidated revenues | 78,858 | 59,720 | _ | 138,578 |
| Gross profit | 5,958 | 6,314 | | 12,272 |
| Operating income | 1,557 | 3,749 | _ | 5,306 |
| Income before income tax expense | 986 | 3,541 | _ | 4,527 |
| Net income | 1,219 | 2,120 | | 3,339 |
| Segment assets | 91,079 | 69,981 | 27,216 | 188,276 |
| Capital expenditures | 1,696 | 152 | 478 | 2,326 |
| Depreciation and amortization expense | 707 | 699 | _ | 1,406 |
| Twelve Months Ended May 31, 2007 | | | | |
| Gross revenues | \$ 376,849 | \$ 277,556 | \$ — | \$654,405 |
| Less: inter-segment revenues | 10,689 | 3,870 | | 14,559 |
| Consolidated revenues | 366,160 | 273,686 | | 639,846 |
| Gross profit | 29,494 | 36,392 | _ | 65,886 |
| Operating income (loss) | 11,567 | 21,556 | (73) | 33,050 |
| Income (loss) before income tax expense | 10,394 | 20,793 | (73) | 31,114 |
| Net income (loss) | 6,498 | 12,718 | (45) | 19,171 |
| Segment assets | 136,780 | 98,737 | 7,392 | 242,909 |
| Capital expenditures | 6,850 | 4,319 | 1,951 | 13,120 |
| Depreciation and amortization expense Twelve Months Ended May 31, 2006 | 3,586 | 2,914 | - | 6,500 |
| | | | | |
| Gross revenues | \$ 254,382 | \$ 250,832 | \$ — | \$505,214 |
| Less: inter-segment revenues | 10,657 | 630 | | 11,287 |
| Consolidated revenues | 243,725 | 250,202 | _ | 493,927 |
| Gross profit | 20,392 | 26,687 | (400) | 47,079 |
| Operating income (loss) | 6,561 | 11,237 | (100) | 17,698 |
| Income (loss) before income tax expense | 2,536 | 9,158 | (100) | 11,594 |
| Net income (loss) | 2,168 | 5,547 | (62) | 7,653 |
| Segment assets Capital expenditures | 91,079 3,945 | 69,981 383 | 27,216 | 188,276 5,614 |
| Depreciation and amortization expense | 2,796 | 2,902 | 1,286 | 5,614 5,698 |
| Depreciation and amortization expense | 2,730 | 2,302 | _ | 5,050 |

Segment revenue from external customers by market was as follows:

| | Construction Services | Repair & Maintenance Services (In thousands) (unaudited) | Consolidated Total |
|---|-------------------------------|--|---------------------------------|
| Three Months Ended May 31, 2007 | | | |
| Aboveground Storage Tanks Downstream Petroleum Electrical and Instrumentation | \$ 40,138 42,501 8,773 | \$ 35,550 31,288 8,356 | \$ 75,688 73,789 17,129 |
| Specialty | 11,315 | | 11,315 |
| Total | \$ 102,727 | \$ 75,194 | \$ 177,921 |
| Three Months Ended May 31, 2006 | | | |
| Aboveground Storage Tanks Downstream Petroleum | \$ 30,598 21,274 | \$ 22,470 31,860 | \$ 53,068 53,134 |
| Electrical and Instrumentation | 2,913 | 5,390 | 8,303 |
| Specialty Total | 24,073 \$ 78,858 | \$ 59,720 | 24,073 \$ 138,578 |
| Twelve Months Ended May 31, 2007 | | | |
| Aboveground Storage Tanks Downstream Petroleum | \$ 159,274 120,828 | \$ 125,236 120,557 | \$ 284,510 241,385 |
| Electrical and Instrumentation | 32,439 | 27,893 | 60,332 |
| Specialty | 53,619 | | 53,619 |
| Total | \$ 366,160 | \$ 273,686 | \$ 639,846 |
| Twelve Months Ended May 31, 2006 | | | |
| Aboveground Storage Tanks Downstream Petroleum Electrical and Instrumentation | \$ 88,368 95,789 22,517 | \$ 97,157 139,371 13,674 | \$ 185,525 235,160 36,191 |
| Specialty | 37,051 | _ | 37,051 |
| Total | \$ 243,725 | \$ 250,202 | \$ 493,927 |

Non-GAAP Financial Measures

(1) EBITDA is a supplemental, non-generally accepted accounting principle (GAAP) financial measure. EBITDA is defined as earnings before net interest expense, taxes, depreciation and amortization. We have presented EBITDA because it is used by the financial community as a method of measuring our performance and of evaluating the market value of companies considered to be in similar businesses. We believe that the line item on our consolidated statements of operations entitled "Net income (loss)" is the most directly comparable GAAP measure to EBITDA. Since EBITDA is not a measure of performance calculated in accordance with GAAP, it should not be considered in isolation of, or as a substitute for, net earnings as an indicator of operating performance. EBITDA, as we calculate it, may not be comparable to similarly titled measures employed by other companies. In addition, this measure is not necessarily a measure of our ability to fund our cash needs. As EBITDA excludes certain financial information compared with net income (loss), the most directly comparable GAAP financial measure, users of this financial information should consider the type of events and transactions, which are excluded. Our non-GAAP performance measure, EBITDA, has certain material limitations as follows:

- It does not include net interest expense. Because we have borrowed money to finance our operations, interest expense is a necessary and ongoing part of our costs and has assisted us in generating revenue. Therefore, any measure that excludes interest expense has material limitations.
- It does not include taxes. Because the payment of taxes is a necessary and ongoing part of our operations, any measure that excludes taxes has material limitations.
- It does not include depreciation and amortization expense. Because we use capital assets to generate revenue, depreciation and amortization expense is a necessary element of our cost structure. Therefore, any measure that excludes depreciation and amortization expense has material limitations.

A reconciliation of EBITDA to net income follows:

| | Three Months Ended | | | Twelve Months Ended | | | | |
|-------------------------------|--------------------|-------|--------------|---------------------|--------------|--------|----|-------------|
| | May 31, 2007 | | May 31, 2006 | | May 31, 2007 | | M | ay 31, 2006 |
| | (In thousands) | | | (In thousands) | | | | |
| Net income | \$ | 1,939 | \$ | 3,339 | \$ | 19,171 | \$ | 7,653 |
| Interest expense, net | | 421 | | 780 | | 2,264 | | 7,677 |
| Provision for income taxes | | 1,293 | | 1,188 | | 11,943 | | 3,941 |
| Depreciation and amortization | | 1,805 | | 1,406 | | 6,500 | | 5,698 |
| EBITDA | \$ | 5,458 | \$ | 6,713 | \$ | 39,878 | \$ | 24,969 |

The \$14.9 million increase in EBITDA for the year ended May 31, 2007 as compared to the prior year was the result of profitable growth experienced in fiscal 2007, partially offset by a loss on a LNG construction project of \$11.3 million.

The \$1.3 million decrease in EBITDA for the three months ending May 31, 2007 as compared to the same period a year ago is primarily attributable to a \$10.9 million charge on a LNG construction project in the fourth quarter of fiscal 2007, which was largely offset due to a favorable market environment.

⁽²⁾ Gross margins before special item (and the related amounts per share), a non-GAAP financial measure, exclude a \$10.9 million pre-tax charge for the fourth quarter of fiscal 2007 and exclude an \$11.3 million pre-tax charge for fiscal 2007 that management believes affect the comparison of results for the periods presented. Management also believes that results excluding this item are more comparable to estimates provided by securities analysts and therefore are useful in evaluating operational trends for Matrix Service and its performance relative to its competitors.

A reconciliation of gross margins before special item follows:

| | | nths Ended 1, 2007 | Twelve Months Ended May 31, 2007 | | | |
|---------------------------|--------------------------------------|-------------------------|--|---------------------|--|--|
| | Construction <u>Services</u> (In tho | Consolidated usands) | Construction <u>Services</u> (In thous | Consolidated sands) | | |
| Actual results: | | | | | | |
| Revenue | \$ 102,727 | \$ 177,921 | \$ 366,160 | \$ 639,846 | | |
| Gross profit | \$ 923 | \$ 11,753 | \$ 29,494 | \$ 65,886 | | |
| Gross margin % | 0.9% | 6.6% | 8.1% | 10.3% | | |
| Charge on project | \$ 10,857 | \$ 10,857 | \$ 11,346 | \$ 11,346 | | |
| Results excluding charge: | | | | | | |
| Revenue | \$ 113,584 | \$ 188,778 | \$ 377,506 | \$ 651,192 | | |
| Gross profit | \$ 11,780 | \$ 22,610 | \$ 40,840 | \$ 77,232 | | |
| Gross margin % | 10.4% | 12.0% | 10.8% | 11.9% | | |