FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

| | | 00540 |
|-------------|------|-------|
| Washington. | D.C. | 20549 |

| STATEMENT | OF CHANGES I | N BENEFICIAL | OWNERSHIP |
|-----------|--------------|--------------|------------------|

| OMB APPROVAL | | | | | | | | | | | |
|--------------------------|-----------|--|--|--|--|--|--|--|--|--|--|
| OMB Number: | 3235-0287 | | | | | | | | | | |
| Estimated average burder | n | | | | | | | | | | |
| hours per response: | 0.5 | | | | | | | | | | |

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 1. Name and A SHEETS (Last) 15 EAST 57 SUITE 1100 | JUSTIN I (First) TH STREET | <u>D</u> (M | iddle) | | 3. Da 08/2 | 2. Issuer Name and Ticker or Trading Symbol MATRIX SERVICE CO [MTRX] 3. Date of Earliest Transaction (Month/Day/Year) 08/24/2023 4. If Amendment, Date of Original Filed (Month/Day/Year) | | | | | | | | (Chec | k all applical Director Officer (control below) VI | pile) give title P & Gend | g Person(s) to Issu 10% Ov Other (s below) neral Counsel | | ner pecify | | |
|---|--|-------------|---|------------|---|---|-------|---|--------|--|--|------------|---|----------------------------|---|--|--|--|---------------------------------------|--|--|
| (Street) | OK | 74 | 103 | | L | | | | | | | | | X | X Form filed by One Reporting Person Form filed by More than One Reporting Person | | | | | | |
| (City) | (State | e) (Zi | p) | | $ _{\Box}$ | Rule 10b5-1(c) Transaction Indication Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10. | | | | | | | | | | satisfy the | | | | | |
| | | Tabl | e I - Nor | -Deriv | vative | Sec | uriti | es Ac | qui | ired, [| Disp | osed of | f, or | Bene | ficially (| Owned | | | | | |
| 1. Title of Security (Instr. 3) | | Date | Date | | 2A. Deemed Execution Date, if any (Month/Day/Year) | | •, | 3. Transaction Code (Instr. 8) | | 4. Securities Acquired (A) Disposed Of (D) (Instr. 3, 4 | | | 4 and 5) Securities Beneficial Owned Fo | | Form: | Direct Indirect str. 4) | 7. Nature of Indirect Beneficial Ownership | | | | |
| | | Ī | | | | | Code | v | Amount | (| (A) or (D) | Price | Reported Transactio (Instr. 3 an | n(s) .d 4) | | | (Instr. 4) | | | | |
| COMMON STOCK ⁽¹⁾ 08/2- | | | | 4/202 | /2023 | | | М | | 1,989 | | Α | (2) | 58,6 | 527 | | D | | | | |
| COMMON | STOCK ⁽¹⁾ | | | 08/24/2023 | | | | | | D | | 1,989 | | D | \$7.89 | 56,638 | | | D | | |
| COMMON | STOCK(1) | | | 08/2 | 4/202 | /2023 | | | | F | | 777(3) |) D : | | \$7.89 | 55,861 | | | D | | |
| COMMON | STOCK ⁽¹⁾ | | | 08/2 | 6/202 | 3 | | | | F | | 662(3) | | D | \$7.96 55,199(4) | | | | D | | |
| | Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) | | | | | | | | | | | | | | | | | | | | |
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | | 3A. Deeme Execution if any (Month/Da | Date, | | Transaction Code (Instr. | | of E | | s. Date Exercisa Expiration Date Month/Day/Yea | | | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | | 8. Price of Derivative Security (Instr. 5) | 9. Numbe derivative Securities Beneficia Owned Following Reported Transacti (Instr. 4) | e Ow s For ally Dire or I g (I) (| 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | Beneficial Ownership (Instr. 4) | | |
| | | | | (D) | Date Exe | te ercisable | | Expiration Date | Title | | Amount or Number of Shares | umber | | | | | | | | | |
| RESTRICTED STOCK UNITS | (2) | 08/24/2023 | | | M | | | 1,989 | 08/2 | 24/2021 ⁽ | (5) | 08/24/2024 | | MMON OCK ⁽¹⁾ | 1,989 | (2) | 1,98 | 9 | D | | |

Explanation of Responses:

- 1. MATRIX SERVICE COMPANY COMMON STOCK.
- 2. EACH RESTRICTED STOCK UNIT IS THE ECONOMIC EQUIVALENT OF ONE SHARE OF MATRIX SERVICE COMPANY COMMON STOCK. ALL RESTRICTED STOCK UNITS ARE SETTLED SOLELY IN CASH WHEN VESTED.
- 3. RESTRICTED STOCK UNIT AWARD SHARES DISPOSED TO SATISFY TAX OBLIGATION DUE ON VEST DATE FOR SERVICE-BASED GRANT.
- 4. INCLUDES 36,417 SHARES OF MATRIX SERVICE COMPANY COMMON STOCK OWNED OUTRIGHT.
- 5. FOR THIS SERVICE-BASED AWARD OF CASH-SETTLED RESTRICTED STOCK UNITS, 25% WILL VEST EACH YEAR FROM AUGUST 24, 2021 TO AUGUST 24, 2024.

Remarks:

Justin D. Sheets

08/28/2023

** Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.