SEC Form 4	
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FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

OMB APPROVAL OMB Number: 235-028

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	0.5

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. *See* Instruction 1(b).

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person [*] HEWITT JOHN R				Name and Ticker			5. Relationship of Reporting Person(s) to Issuer (Check all applicable)						
HEWIII J	<u>IOHN R</u>				<u> </u>		X	Director 10% Owner					
(Last)	(First)	(Middle)					x	Officer (give title below)	Other below	(specify)			
5100 EAST SKELLY DRIVE				of Earliest Transact 2021	ion (Month/Da	y/Year)	President & CEO						
SUITE 100													
(Street)				endment, Date of O	riginal Filed (N	/onth/Day/Year)	6. Individual or Joint/Group Filing (Check Applicable Line)						
TULSA	OK	74135					X	Form filed by One	Reporting Perso	n			
								Form filed by More	e than One Repo	rting Person			
(City)	(State)	(Zip)											
	Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned												
1. Title of Secu	rity (Instr. 3)		2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)	4. Securities Acquired (A) o Disposed Of (D) (Instr. 3, 4		5. Amount of Securities Beneficially Owned Following	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership			

Following Reported Transaction(s) (Instr. 3 and 4) (Instr. 4) (A) or (D) Code v Price Amount COMMON STOCK⁽¹⁾ 08/30/2021 36,900⁽²⁾ **\$0**(3) 376,979(4) D Α Α

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

	(e.g., puis, cais, warrants, options, convertible securities)														
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	Transaction Code (Instr. 8) Acquired or Dispo		Derivative Securities Acquired or Dispose of (D) (Inst	ecurities (Month/Day/Year) cquired (A) Disposed (D) (Instr. 3,			7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	v	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares		(Instr. 4)		
RESTRICTED STOCK UNITS	(5)	08/30/2021		A		36,900 ⁽⁶⁾		08/30/2022	08/30/2025	COMMON STOCK ⁽¹⁾	36,900	(3)	36,900	D	

Explanation of Responses:

1. MATRIX SERVICE COMPANY COMMON STOCK.

2. RESTRICTED STOCK UNIT - EACH UNIT WILL ENTITLE THE REPORTING PERSON TO ONE SHARE OF MATRIX SERVICE COMPANY COMMON STOCK IF AND WHEN THE CONDITIONS OF THE RESTRICTION HAVE BEEN SATISFIED. FOR THIS GRANT, 25% WILL VEST EACH YEAR FOR THE NEXT FOUR YEARS ON THE ANNIVERSARY DATES. 3. NOT APPLICABLE.

4. INCLUDES 288,181 SHARES OF MATRIX SERVICE COMPANY COMMON STOCK OWNED OUTRIGHT.

5. EACH RESTRICTED STOCK UNIT IS THE ECONOMIC EQUIVALENT OF ONE SHARE OF MATRIX SERVICE COMPANY COMMON STOCK. ALL RESTRICTED STOCK UNITS ARE SETTLED SOLELY IN CASH WHEN VESTED.

6. EACH UNIT WILL ENTITLE THE REPORTING PERSON TO THE CASH EQUIVALENT OF ONE SHARE OF MATRIX SERVICE COMPANY COMMON STOCK IF AND WHEN THE CONDITIONS OF THE RESTRICTION HAVE BEEN SATISFIED. FOR THIS GRANT, 25% WILL VEST EACH YEAR FOR THE NEXT FOUR YEARS ON THE ANNIVERSARY DATES.

Remarks:

John R. Hewitt ** Signature of Reporting Person 09/01/2021 Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.