UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported) May 9, 2017

Matrix Service Company

(Exact Name of Registrant as Specified in Its Charter)

DELAWARE (State or Other Jurisdiction of Incorporation) 001-15461 (Commission File Number) 73-1352174 (IRS Employer Identification No.)

5100 E Skelly Dr., Suite 500, Tulsa, OK (Address of Principal Executive Offices)

74135 (Zip Code)

918-838-8822

(Registrant's Telephone Number, Including Area Code)

NOT APPLICABLE

(Former Name or Former Address, if Changed Since Last Report)

| |
|---|
| heck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the registrant under any of the provisions (<i>see</i> General Instruction A.2. below): |
| Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) |
| Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) |
| Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) |
| Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) |

Item 2.02 Results of Operations and Financial Condition.

On May 9, 2017 Matrix Service Company (the "Company") issued a press release announcing financial results for the third fiscal quarter ended March 31, 2017. The full text of the press release is attached as Exhibit 99 to this Current Report on Form 8-K.

The information in this Item 2.02 and Exhibit 99 attached hereto is being furnished pursuant to Item 2.02 and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

The following exhibit is furnished herewith:

Exhibit No. Description

99 Press Release dated May 9, 2017, announcing financial results for the third fiscal quarter ended March 31, 2017.

SIGNATURES

| Pursuant to the requirements of the Securities Exchange | Act of 1934, the Registrant has duly | caused this report to be signed on its b | ehalf by the undersigned |
|---|--------------------------------------|--|--------------------------|
| hereunto duly authorized. | | | |

Matrix Service Company

Dated: May 9, 2017 By: /s/ Kevin S. Cavanah

Kevin S. Cavanah

Vice President and Chief Financial Officer

EXHIBIT INDEX

Exhibit No.

Description

99

Press Release dated May 9, 2017, announcing financial results for the third fiscal quarter ended March 31, 2017.



MATRIX SERVICE COMPANY REPORTS THIRD QUARTER RESULTS

TULSA, OK – May 9, 2017 – Matrix Service Company (Nasdaq: MTRX), a leading contractor to the energy, power and industrial markets across North America, today reported financial results for its third quarter ended March 31, 2017.

Key highlights:

- Increased cost estimate on an Electrical Infrastructure project results in profit reduction on work to date; minimal go forward profit margin expected on this project
- Under recovery of overhead due to continued low revenue volume also impacts earnings
- Results in the quarter generate a loss of \$0.52 per share on consolidated revenue of \$251.2 million
- Consolidated backlog is \$790.4 million on improving bookings in the Oil Gas & Chemical segment compared to \$814.0 million at December 31, 2016
- Company expects full year earnings per share to be near breakeven

"As we announced in our Business Update in late April, our third quarter results were negatively impacted by the forecasted financial outcome of a major project in our Electrical Infrastructure segment. The deterioration is a result of various factors that are impacting schedule progress, labor productivity, and turnover of key systems to the client. Despite these factors, we are very confident in our project team's ability to complete the project safely and to the high quality standards to which we hold ourselves," said John R. Hewitt, President and Chief Executive Officer of Matrix Service Company. "Given our strong relationship and historical experience with this customer, we believe we can reach an equitable outcome for both parties."

Hewitt added, "More impactful to annual results has been the ongoing delays in new project awards and starts as well as depressed maintenance spending. These impacts to revenue, alone, resulted in a small loss for the third quarter, and from an operating perspective we anticipate only modest improvement in the fourth quarter. While we are extremely disappointed with these overall results, we remain optimistic about the long-term performance of our business and our strategic vision. We are actively managing our cost structure to meet our current and future customer commitments as markets improve. Continued strong bidding activity and other key indicators all point to improving capital project and maintenance spending in fiscal 2018."

Third Quarter Fiscal 2017 Results

Consolidated revenue was \$251.2 million for the three months ended March 31, 2017, compared to \$309.4 million in the same period in the prior fiscal year. The decrease was caused by the quarterly impact of the project discussed above as well as lower volume in the Storage Solutions segment, which was nominally offset by higher volume in the Oil Gas & Chemical segment. The Company lost \$13.8 million, or \$0.52 per fully diluted share in the third quarter of fiscal 2017 compared to earnings of \$4.4 million, or \$0.16 per fully diluted share in the prior year.

Consolidated gross profit (loss) was \$(2.6) million in the three months ended March 31, 2017 compared to \$27.3 million in the three months ended March 31, 2016. The gross margin was (1.0)% in the three months ended March 31, 2017 compared to 8.8% in the same period in the prior fiscal year. Very strong project execution throughout the business was offset by the Electrical Infrastructure project discussed above, as well as lower volumes, which led to significantly increased under recovery of construction overhead costs.

Consolidated SG&A expenses were \$18.6 million in the three months ended March 31, 2017 compared to \$21.0 million in the same period a year earlier. The decrease in SG&A expense in fiscal 2017 was primarily attributable to a reversal of incentive compensation expense.

Nine Month Fiscal 2017 Results

Consolidated revenue was \$905.7 million for the nine months ended March 31, 2017, compared to \$952.3 million in the same period in the prior fiscal year. The decrease resulted from lower volumes in the Industrial and Oil Gas & Chemical segments, which were partially offset by higher volumes in the Electrical Infrastructure segment. The Company earned \$0.8 million, or \$0.03 per fully diluted share during the nine months ended March 31, 2017 compared to \$19.7 million, or \$0.73 per fully diluted share in the prior year.

Consolidated gross profit decreased from \$91.9 million in the nine months ended March 31, 2016 to \$57.9 million in the nine months ended March 31, 2017. The gross margin decreased to 6.4% in the nine months ended March 31, 2017 compared to 9.6% in the same period in the prior fiscal year. Very strong project execution throughout the business was offset by the Electrical Infrastructure project discussed above, as well as lower volumes, which led to significantly increased under recovery of construction overhead costs.

Consolidated SG&A expenses were \$56.5 million in the nine months ended March 31, 2017 compared to \$65.5 million in the same period a year earlier. The decrease in SG&A expense in fiscal 2017 was partially due to a reduction of fiscal 2017 incentive compensation expense. In addition, fiscal 2016 SG&A was impacted by a non-routine bad debt charge of \$5.2 million from a client bankruptcy.

Backlog

Backlog at March 31, 2017 was \$790.4 million compared to \$814.0 million at December 31, 2016 on project awards of \$227.7 million.

Financial Position

Availability under the Company's credit facility of \$106.8 million along with the Company's cash balance of \$39.7 million provided liquidity of \$146.5 million at March 31, 2017, a decrease of \$81.9 million since December 31, 2016. This reduction is primarily attributable to a capacity constraint triggered by the Company's financial performance in the quarter. During the quarter, the Company paid down debt in the amount of \$28.3 million. The Company's liquidity continues to support its long-term strategic growth plans.

Conference Call / Webcast Details

In conjunction with the earnings release, Matrix Service Company will host a conference call / webcast with John R. Hewitt, President and CEO, and Kevin S. Cavanah, Vice President and CFO. The call will take place at 10:30 a.m. (Eastern) / 9:30 a.m. (Central) on Wednesday, May 10, 2017 and will be simultaneously broadcast live over the Internet which can be accessed at the Company's website at matrixservicecompany.com on the Investors' page under Conference Calls/Events. Please allow extra time prior to the call to visit the site and download the streaming media software required to listen to the Internet broadcast. The conference call will be recorded and will be available for replay within one hour of completion of the live call and can be accessed following the same link as the live call.

About Matrix Service Company

Founded in 1984, Matrix Service Company is parent to a family of companies that include Matrix Service, Matrix NAC, Matrix PDM Engineering and Matrix Applied Technologies. Our subsidiaries design, build and maintain infrastructure critical to North America's energy, power and industrial markets. Matrix Service Company is headquartered in Tulsa, Oklahoma with subsidiary offices located throughout the United States and Canada, as well as Sydney, Australia and Seoul, South Korea.

The Company reports its financial results based on four key operating segments: Electrical Infrastructure, Storage Solutions, Oil Gas & Chemical and Industrial. To learn more about Matrix Service Company, visit <u>matrixservicecompany.com</u>.

This release contains forward-looking statements that are made in reliance upon the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements are generally accompanied by words such as "anticipate," "continues," "expect," "forecast," "outlook," "believe," "estimate," "should" and "will" and words of similar effect that convey future meaning, concerning the Company's operations, economic performance and management's best judgment as to what may occur in the future. Future events involve risks and uncertainties that may cause actual results to differ materially from those we currently anticipate. The actual results for the current and future periods and other corporate developments will depend upon a number of economic, competitive and other influences, including those factors discussed in the "Risk Factors" and "Forward Looking Statements" sections and elsewhere in the Company's reports and filings made from time to time with the Securities and Exchange Commission. Many of these risks and uncertainties are beyond the control of the Company, and any one of which, or a combination of which, could materially and adversely affect the results of the Company's operations and its financial condition. We undertake no obligation to update information contained in this release, except as required by law.

For more information, please contact:

Matrix Service Company
Kevin S. Cavanah
Vice President and CFO
T: 918-838-8822
Email:kcavanah@matrixservicecompany.com

Matrix Service Company Condensed Consolidated Statements of Income (unaudited)

(In thousands, except per share data)

| | | Three Mo | nths l | Ended | Nine Months Ended | | | | | |
|---|------------|-------------------|--------|-------------------|-----------------------|----|-------------------|--|--|--|
| | | March 31, 2017 | | March 31, 2016 | March 31, 2017 | | March 31, 2016 | | | |
| Revenues | \$ | 251,237 | \$ | 309,422 | \$ 905,673 | \$ | 952,282 | | | |
| Cost of revenues | | 253,851 | | 282,119 | 847,797 | | 860,390 | | | |
| Gross profit (loss) | | (2,614) | | 27,303 | 57,876 | | 91,892 | | | |
| Selling, general and administrative expenses | | 18,596 | | 20,956 | 56,548 | | 65,509 | | | |
| Operating income (loss) | | (21,210) | | 6,347 | 1,328 | | 26,383 | | | |
| Other income (expense): | | | | | | | | | | |
| Interest expense | | (833) | | (241) | (1,573) | | (756) | | | |
| Interest income | | 73 | | 56 | 111 | | 147 | | | |
| Other | | (51) | | (109) | 3 | | (311) | | | |
| Income (loss) before income tax expense | ' <u>-</u> | (22,021) | | 6,053 | (131) | | 25,463 | | | |
| Provision (benefit) for federal, state and foreign income taxes | | (8,521) | | 2,507 | (1,223) | | 9,060 | | | |
| Net income (loss) | , | (13,500) | | 3,546 | 1,092 | | 16,403 | | | |
| Less: Net income (loss) attributable to noncontrolling interest | | 321 | | (811) | 321 | | (3,326) | | | |
| Net income (loss) attributable to Matrix Service Company | \$ | (13,821) | \$ | 4,357 | \$ 771 | \$ | 19,729 | | | |
| | | | | | | | | | | |
| Basic earnings (loss) per common share | \$ | (0.52) | \$ | 0.16 | \$ 0.03 | \$ | 0.74 | | | |
| Diluted earnings (loss) per common share | \$ | (0.52) | \$ | 0.16 | \$ 0.03 | \$ | 0.73 | | | |
| Weighted average common shares outstanding: | | | | | | | | | | |
| Basic | | 26,594 | | 26,758 | 26,511 | | 26,651 | | | |
| Diluted | | 26,594 | | 27,054 | 26,838 | | 27,191 | | | |

Matrix Service Company Condensed Consolidated Balance Sheets (unaudited) (In thousands)

| | | March 31, 2017 | | June 30, 2016 |
|---|----|-------------------|----|------------------|
| Assets | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | \$ | 39,697 | \$ | 71,656 |
| Accounts receivable, less allowances (March 31, 2017—\$9,247 and June 30, 2016—\$8,403) | | 223,338 | | 190,434 |
| Costs and estimated earnings in excess of billings on uncompleted contracts | | 69,986 | | 104,001 |
| Inventories | | 3,926 | | 3,935 |
| Income taxes receivable | | 5,314 | | 9 |
| Other current assets | | 7,373 | | 5,411 |
| Total current assets | | 349,634 | | 375,446 |
| Property, plant and equipment at cost: | | | | |
| Land and buildings | | 39,826 | | 39,224 |
| Construction equipment | | 93,178 | | 90,386 |
| Transportation equipment | | 48,156 | | 49,046 |
| Office equipment and software | | 36,284 | | 29,577 |
| Construction in progress | | 5,827 | | 7,475 |
| Total property, plant and equipment - at cost | | 223,271 | | 215,708 |
| Accumulated depreciation | | (141,308) | | (130,977) |
| Property, plant and equipment - net | | 81,963 | | 84,731 |
| Goodwill | | 113,182 | | 78,293 |
| Other intangible assets | | 27,781 | | 20,999 |
| Deferred income taxes | | 5,663 | | 3,719 |
| Other assets | | 2,045 | | 1,779 |
| Total assets | \$ | 580,268 | \$ | 564,967 |

Matrix Service Company Condensed Consolidated Balance Sheets (continued) (unaudited) (In thousands, except share data)

| | March 31, 2017 | June 30, 2016 |
|---|-------------------|------------------|
| Liabilities and stockholders' equity | | |
| Current liabilities: | | |
| Accounts payable | \$ 97,271 | \$ 141,445 |
| Billings on uncompleted contracts in excess of costs and estimated earnings | 75,424 | 58,327 |
| Accrued wages and benefits | 25,102 | 27,716 |
| Accrued insurance | 8,804 | 9,246 |
| Income taxes payable | 148 | 2,675 |
| Other accrued expenses | 8,314 | 6,621 |
| Total current liabilities | 215,063 | 246,030 |
| Deferred income taxes | 377 | 3,198 |
| Borrowings under senior revolving credit facility | 44,139 | _ |
| Other liabilities | 472 | 173 |
| Total liabilities | 260,051 | 249,401 |
| Commitments and contingencies | | |
| Stockholders' equity: | | |
| Matrix Service Company stockholders' equity: | | |
| Common stock—\$.01 par value; 60,000,000 shares authorized; 27,888,217 shares issued as of March 31, 2017, and June 30, 2016; 26,594,319 and 26,297,145 shares outstanding as of March 31, 2017 and June 30, 2016 | 279 | 279 |
| Additional paid-in capital | 126,513 | 127,058 |
| Retained earnings | 223,928 | 223,157 |
| Accumulated other comprehensive loss | (7,807) | (6,845) |
| | 342,913 | 343,649 |
| Less: Treasury stock, at cost — 1,293,898 shares as of March 31, 2017, and 1,591,072 shares as of June 30, 2016 | (22,696) | (26,907) |
| Total Matrix Service Company stockholders' equity | 320,217 | 316,742 |
| Noncontrolling interest | _ | (1,176) |
| Total stockholders' equity | 320,217 | 315,566 |
| Total liabilities and stockholders' equity | \$ 580,268 | \$ 564,967 |

Matrix Service Company Results of Operations (unaudited) (In thousands)

| | | Three Mo | Ended | Nine Months Ended | | | | |
|-------------------------------|-------------|-------------------|-------|-------------------|----|-------------------|----|-------------------|
| | | March 31, 2017 | | March 31, 2016 | | March 31, 2017 | | March 31, 2016 |
| Gross revenues | | | | | | | | |
| Electrical Infrastructure | \$ | 82,032 | \$ | 94,414 | \$ | 273,215 | \$ | 251,437 |
| Oil Gas & Chemical | | 69,295 | | 56,251 | | 164,036 | | 188,682 |
| Storage Solutions | | 74,431 | | 132,857 | | 403,008 | | 400,074 |
| Industrial | | 26,501 | | 26,650 | | 74,254 | | 116,375 |
| Total gross revenues | \$ | 252,259 | \$ | 310,172 | \$ | 914,513 | \$ | 956,568 |
| Less: Inter-segment revenues | | | | | | | | |
| Oil Gas & Chemical | \$ | 407 | \$ | 522 | \$ | 6,892 | \$ | 3,102 |
| Storage Solutions | | 379 | | 228 | | 677 | | 1,040 |
| Industrial | | 236 | | _ | | 1,271 | | 144 |
| Total inter-segment revenues | \$ | 1,022 | \$ | 750 | \$ | 8,840 | \$ | 4,286 |
| Consolidated revenues | | | | | | | | |
| Electrical Infrastructure | \$ | 82,032 | \$ | 94,414 | \$ | 273,215 | \$ | 251,437 |
| Oil Gas & Chemical | | 68,888 | | 55,729 | | 157,144 | | 185,580 |
| Storage Solutions | | 74,052 | | 132,629 | | 402,331 | | 399,034 |
| Industrial | | 26,265 | | 26,650 | | 72,983 | | 116,231 |
| Total consolidated revenues | \$ | 251,237 | \$ | 309,422 | \$ | 905,673 | \$ | 952,282 |
| Gross profit (loss) | | | | | | | | |
| Electrical Infrastructure | \$ | (13,371) | \$ | 10,407 | \$ | (896) | \$ | 19,136 |
| Oil Gas & Chemical | | 4,333 | | 2,616 | | 6,765 | | 14,270 |
| Storage Solutions | | 5,456 | | 15,108 | | 48,980 | | 49,766 |
| Industrial | | 968 | | (828) | | 3,027 | | 8,720 |
| Total gross profit (loss) | \$ | (2,614) | \$ | 27,303 | \$ | 57,876 | \$ | 91,892 |
| Operating income (loss) | | | | | | | | |
| Electrical Infrastructure | \$ | (16,306) | \$ | 4,948 | \$ | (13,085) | \$ | 5,425 |
| Oil Gas & Chemical | | (2,199) | | (1,964) | | (7,054) | | (3,577) |
| Storage Solutions | | (1,552) | | 6,382 | | 23,463 | | 24,305 |
| Industrial | | (1,153) | | (3,019) | | (1,996) | | 230 |
| Total operating income (loss) | \$ | (21,210) | \$ | 6,347 | \$ | 1,328 | \$ | 26,383 |

Backlog

We define backlog as the total dollar amount of revenue that we expect to recognize as a result of performing work that has been awarded to us through a signed contract, notice to proceed or other type of assurance that we consider firm. The following arrangements are considered firm:

- fixed-price awards;
- · minimum customer commitments on cost plus arrangements; and
- certain time and material arrangements in which the estimated value is firm or can be estimated with a reasonable amount of certainty in both timing and amounts.

For long-term maintenance contracts and other established arrangements, we include only the amounts that we expect to recognize into revenue over the next 12 months. For all other arrangements, we calculate backlog as the estimated contract amount less revenue recognized as of the reporting date.

The following table provides a summary of changes in our backlog for the three months ended March 31, 2017:

| | Electrical Infrastructure | | Oil Gas & Chemical | | Storage Solutions | | Industrial | | Total |
|---------------------------------|------------------------------|----|-----------------------|----|----------------------|----|------------|----|-----------|
| | | | | (1 | In thousands) | | | | |
| Backlog as of December 31, 2016 | \$ 338,413 | \$ | 209,505 | \$ | 185,491 | \$ | 80,581 | \$ | 813,990 |
| Project awards | 57,630 | | 100,459 | | 52,981 | | 16,592 | | 227,662 |
| Revenue recognized | (82,032) | | (68,888) | | (74,052) | | (26,265) | | (251,237) |
| Backlog as of March 31, 2017 | \$ 314,011 | \$ | 241,076 | \$ | 164,420 | \$ | 70,908 | \$ | 790,415 |

The following table provides a summary of changes in our backlog for the nine months ended March 31, 2017:

| | Electrical Infrastructure | | Oil Gas & Chemical | | Storage Solutions | | Industrial | | Total |
|--|------------------------------|-----------|-----------------------|-----------|----------------------|-----------|------------|----------|---------------|
| | | | | | n thousands) | | | | |
| Backlog as of June 30, 2016 | \$ | 369,791 | \$ | 91,478 | \$ | 359,013 | \$ | 48,390 | \$ 868,672 |
| Project awards | | 217,435 | | 280,240 | | 207,738 | | 92,306 | 797,719 |
| Acquired backlog from Houston Interests (Note 2) | | _ | | 26,502 | | _ | | 3,195 | 29,697 |
| Revenue recognized | | (273,215) | | (157,144) | | (402,331) | | (72,983) | (905,673) |
| Backlog as of March 31, 2017 | \$ | 314,011 | \$ | 241,076 | \$ | 164,420 | \$ | 70,908 | \$ 790,415 |