FORM 4

UNITE

Washington, D.C. 20549

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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Check this box to indicate that a

transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

Name and Address of Reporting Person* DURKIN KEVIN A						2. Issuer Name and Ticker or Trading Symbol MATRIX SERVICE CO [MTRX]								lationship of ck all applica Director Officer (g	ble)	g Perso	Person(s) to Issuer 10% Owner Other (spec				
(Last) 15 EAST 57 SUITE 1100		, , ,				3. Date of Earliest Transaction (Month/Day/Year) 08/24/2024											below)	•			
(Street) TULSA (City)	LSA OK 74103							If Amendment, Date of Original Filed (Month/Day/Year)								6. Individual or Joint/Group Filing (Check Applicable ine) Form filed by One Reporting Person Form filed by More than One Reporting Person					
		Tabl	le I - Nor	ı-Deriv	vative	e Se	curiti	es Ac	quired	Dis	posed of	f, or Bene	eficially	Owned							
1. Title of Security (Instr. 3)				2. Transaction Date (Month/Day/Year)		ear)	2A. Deemed Execution Date, if any (Month/Day/Year)		Code (Instr.		4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 an			5. Amount Securities Beneficial Owned Fo	Form (D) o		Direct I Indirect I str. 4)	7. Nature of Indirect Beneficial Ownership			
									Code	v	Amount	(A) or (D)	Price	Reported Transactio (Instr. 3 ar	on(s) nd 4)			Instr. 4)			
COMMON STOCK ⁽¹⁾ 08/2						4/2024		М		1,273	1,273 A		73,504		D						
COMMON STOCK ⁽¹⁾ 08/2						4/2024					1,273	D	\$10	72,231		D					
COMMON STOCK ⁽¹⁾ 08/2						24/2024					424(3)	D	\$10	71,807 ⁽⁴⁾		D					
			. ((e.g., p	outs,		s, wa	rrants	, optio	ns, c	onvertib	or Benef le securi	ties) ์		1						
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security		3A. Deeme Execution if any (Month/Da	Date,	ate, Transac				Expiratio	. Date Exercisable Expiration Date Month/Day/Year)		le and 7. Title and Am of Securities Underlying Derivative Sect (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction (Instr. 4)	re es ally ig d tion(s)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	Beneficial Ownership t (Instr. 4)			
					Code	v	(A)	(D)	Date Exercisa		Expiration Date	Title	Amount or Number of Shares								
RESTRICTED STOCK UNITS	(2)	08/24/2024			M			1,273	08/24/202	21 ⁽⁵⁾	08/24/2024	COMMON STOCK ⁽¹⁾	1,273	(2)	0		D				

Explanation of Responses:

- 1. MATRIX SERVICE COMPANY COMMON STOCK
- 2. EACH RESTRICTED STOCK UNIT IS THE ECONOMIC EQUIVALENT OF ONE SHARE OF MATRIX SERVICE COMPANY COMMON STOCK. ALL RESTRICTED STOCK UNITS ARE SETTLED SOLELY IN CASH WHEN VESTED.
- 3. RESTRICTED STOCK UNIT AWARD SHARES DISPOSED TO SATISFY TAX OBLIGATION DUE ON VEST DATE FOR SERVICE-BASED GRANT.
- 4. INCLUDES 54,342 SHARES OF MATRIX SERVICE COMPANY COMMON STOCK OWNED OUTRIGHT.
- 5. FOR THIS SERVICE-BASED AWARD OF CASH-SETTLED RESTRICTED STOCK UNITS, 25% WILL VEST EACH YEAR FROM AUGUST 24, 2021 TO AUGUST 24, 2024.

Remarks:

Kevin A. Durkin

08/27/2024

** Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.